

Slough Wellbeing Board

Annual Report

2018-19

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Foreword

Welcome to the Annual Report of the Slough Wellbeing Board for May 2018 to April 2019.

The Board brings together Slough Borough Council, Slough's Clinical Commissioning Group, HealthWatch Slough, Thames Valley Police, the Royal Berkshire Fire and Rescue Service and the voluntary and community sector with a shared focus on improving the health and wellbeing in Slough, tackling health inequalities and focusing on prevention.

Our main focus as a Board is to make a difference to the lives of Slough residents and this year we have run three very visible and well received campaigns. In 2018 we launched our first social media campaign with #BeRealistic, a campaign that emphasises small incremental and realistic changes to diet and lifestyle can go along way to improving people's health and quality of life. The #ReachOut campaign was launched to assist people reaching out if they are feeling alone in Slough to find support and connection. We also launched the #NotAlone campaign where we held events and provided resources for people who are experiencing any mental health challenges.

The Board also held its annual partnership conference where we discussed how we can deliver better health and wellbeing outcomes for Slough. Building on the success of our partnership conference, we also held an away day with our partners to identify our common priorities and develop one vision and plan for Slough. The ideas generated at the away day have been insightful and will be used in the upcoming year as we find new and smarter ways to work together.

A useful set of principles and areas of focus were agreed to inform closer collaboration. The Wellbeing Board welcomed and considered the outcomes of the away day, in particular to identify one or two key issues to focus on over the coming year.

I hope this report gives you a valuable insight into the role of the Wellbeing Board and highlights the quality of the joint partnership work during the year. Our main focus as a Board is to make a difference to the lives of Slough residents.

I would like to thank my Vice Chair Jim O'Donnell for his support and leadership throughout the year. I would like also like to thank all of the Board's members and the wider partnership and other partners who have contributed to our work over the past year.

Councillor Natasa Pantelic
Chair of Slough Wellbeing Board

The Slough Health and Wellbeing Context

According to the Public Health England Health Profile for Slough, published in July 2018, the health of people in Slough is varied compared with the England average. About 15% (5,200) of children live in low income families. Life expectancy for men is lower than the England average. Life expectancy is 7.7 years lower for men and 4.0 years lower for women in the most deprived areas of Slough than in the least deprived areas.

People that are socio-economic deprived experience greater challenges to their health than those who are better off. Health inequalities can also be seen in ethnic minorities, those living with disabilities (particularly where there is mental illness or learning disability), LGBTI people and amongst groups where stigma or discrimination is more common.

Children's Health

The Public Health England profile identified:

- In Year 6, 26.0% (543) of children are classified as obese, worse than the average for England.
- The rate of alcohol-specific hospital stays among those under 18 is 16, better than the average for England. This represents 7 stays per year.
- Levels of teenage pregnancy, breastfeeding initiation and smoking at time of delivery are better than the England average.

The challenge for Slough is working with persistently high levels of overweight children and obesity, low physical activity, poor oral health, low immunisation rates and maternal mental health problems. This is especially significant as a good start in life can positively disrupt a cumulative cycle of disadvantage and poorer health outcomes over a person's whole life.

Adult's Health

The Public Health England profile identified:

- The rate of alcohol-related harm hospital stays is 591. This represents 711 stays per year. The rate of self harm hospital stays is 146, better than the average for England. This represents 219 stays per year.
- Estimated levels of adult physical activity are worse than the England average.
- The rate of TB is worse than average.
- The rate of sexually transmitted infections is better than average.
- Rates of violent crime and early deaths from cardiovascular diseases are worse than average.

The Wellbeing Board has identified that Slough has an issue with working age adults with that are overweight, obese and inactive. As a result of this, there is a large population with South Asian heritage that are at risk diabetes.

The smoking rate is high compared to other areas (16.6% in Slough vs 11.2% in Windsor and Maidenhead / 10.9% in Surrey). The knock-on effects include the higher rates of smoking-related hospital admissions (1,847/100,000 in Slough vs 1,051/100,000 in Windsor and Maidenhead).

Slough also has high rates of un-diagnosed hypertension and chronic obstructive pulmonary disease (COPD) (and to a lesser extent, undiagnosed diabetes and atrial fibrillation) which all contribute to the high rates of emergency adult admissions overall.

Slough has more than twice the death rate than the England average and this is strongly related to high rates of historically undiagnosed or poorly managed diabetes, hypertension and smoking.

In addition, a smaller number of working age people in Slough experience high rates of TB (almost unseen outside of London), late diagnosed HIV, substance misuse and mental health problems which are also important markers of social disadvantage and stigma.

Older people in Slough have higher rates of social isolation with more pensioners living alone (42.5% vs 26.3% in WHR and 31.5% in England). Social isolation is associated with both poorer mental and physical health.

The Slough Wellbeing Board

The Slough Wellbeing Board was formally established as a statutory committee of the council in April 2013; in accordance with the legislation passed in the Health and Social Care Act 2012.

The purpose of the Slough Wellbeing Board is to:

- Improve health and wellbeing
- Reduce gaps in life expectancy across Slough
- Focus on the wider determinants of health, such as education and training, housing, the economy and employment and
- Commission better, more integrated and efficient health and social care services.

The Slough Wellbeing Board has a commitment to openness and transparency in the way that the Board carries out its work and is accountable to local people. This includes a commitment to annually review progress against the Board's ambition to reduce health inequalities and improve health and wellbeing outcomes across the town.

This annual report sets out a review of the Wellbeing Board's progress over the last year and sets the context for the work of the Board during the year ahead.

The Board has a series of statutory responsibilities duties which are set out at Appendix 1.

Membership

The current membership of the Board (as of April 2019) is:

- Slough Borough Council
- NHS
- Slough Clinical Commissioning Group
- Slough Children's Services Trust
- Healthwatch Slough
- Thames Valley Police
- Royal Berkshire Fire and Rescue Service
- Slough Council for Voluntary Service
- Business sector
- Slough Youth Parliament

Decision making

The Board is subject to the same openness and transparency rules as other committees of the council. All meetings are held in public and all of its agendas, reports and decisions are available to view on the council's website. The Board is also subject to scrutiny through the council's Health Scrutiny Panel.

Sharing Information

The Board has an Overarching Information Sharing Protocol, which is updated annually, to ensure information between member organisations is shared consistently and securely.

How the Wellbeing Board works with the key partnership groups in Slough

The Board works closely with the following:

- Health and Social Care Partnership Board
- Safer Slough Partnership
- Slough Local Safeguarding Children's Board

- Slough Adult Safeguarding Board
- Joint Parenting Panel
- Early Help Partnership Board
- Special Educational Needs and Disabilities (SEND) Partnership Board

Each of these partnerships contributes to the delivery of various aspects of the Slough Wellbeing Strategy. Updates on their work have been included in the 'Wellbeing Strategy Priorities' section of this report.

The Wellbeing Strategy 2016 – 2020 explains there is a wider partnership network operating across the town which the Board is seeking to better coordinate. The Board has a Protocol between it and the council's Health Scrutiny Panel and Healthwatch Slough. It sets out the respective roles and statutory responsibilities of each of these bodies and provides a framework for handling key issues and information between them in light of their individual functions.

Highlights of the Wellbeing Board 2018-19

Partnership Conference – October 2018

The 2018 annual partnership conference focused on tackling inequalities across Slough to improve health and wellbeing outcomes for our population.

The purpose of the conference was to:

- Share success;
- Understand health inequalities in Slough;
- Consider how the wider determinants of health impact on delivery of the priorities in the Slough Wellbeing Strategy;
- Review the role of the Slough Wellbeing Board and wider partnership network to deliver better outcomes for Slough.

Members gave their feedback on some of the key themes which came through from the event which included the need to communicate effectively to help partners and other organisations in Slough be well informed; ensure the governance arrangements were in place to improve the connections between operational activity; and the importance of being able to measure and track the progress of long term interventions.

Away Day – January 2019

Following up from the outcomes of the Partnership Conference, the Wellbeing Board and its partners held an away day in January to:

- Understand the key issues facing Slough
- Identify common priorities
- Develop a One Vision and Plan for Slough to make a difference together

The away day was useful in bringing key partners together and had confirmed the collective desire for closer working as a partnership network and system to deliver better health and wellbeing outcomes for Slough.

A useful set of principles and areas of focus were agreed to inform closer collaboration. The Wellbeing Board welcomed and considered the outcomes of the away day, in particular to identify one or two key issues to focus on over the coming year.

Priorities in the Wellbeing Strategy 2016-2020

The section below sets out highlights of the work undertaken against the four priorities of the Wellbeing Strategy 2016 – 2020.

Priority 1 – Protecting vulnerable children

The Board looked at a range of issues that helped protect vulnerable children. Specifically the Board looked at oral health in children and immunisation and screening in Slough. Both of these areas cover both Priority 1 – Protecting vulnerable children, and Priority 2 – Increasing Life Expectancy by focusing on inequalities.

The Board also reviewed the annual report of the Slough Local Safeguarding Children's Board for 2018-19. A major development for the Safeguarding Children Board in this period was the establishment of the Slough Safeguarding Executive Board where senior managers from the core agencies, Slough Borough Council, Thames Valley Police and the Clinical Commissioning Group to ensure common and coordinated approaches.

Oral Health

Oral health was an important 'marker' of health inequality and was linked to deprivation. There was particular concern about oral health of children in Slough with 41.5% of children having one or more decayed teeth compared to 23.3% in England.

The levels of decay were higher than would be expected taking into account Slough's deprivation and there were therefore other factors such as culture and language which influenced the position. The Council was taking action to address the issues and the evidence indicated that the greatest impact would be by focusing on oral health in children.

The Board noted the current oral health initiatives which included the oral health promotion project provided by Oxford Health NHS Foundation Trust; "Starting Well" initiative; Active Movement; and the Healthy Early Years and Healthy Schools coordinators. The "Starting Well" scheme had received £85,000 from NHS England and initially linked six schools in the most deprived wards with local dental practices. There were open days for families and it was considered that investing early would deliver long term results. It was hoped that funding could be secured for a further year and that the work could be embedded.

Priority 2 – Increasing life expectancy by focusing on inequalities

As discussed above, the Board did review a range of issues that cover both vulnerable children and health inequalities.

Frimley Health and Care Integrated Care System (ICS)

Local Authorities and local health organisations are working together as the Frimley ICS to provide a joined up health, care and wellbeing system. The Board received regular updates on the progress being made to deliver Frimley ICS' system operating plan.

We will produce a single system Operational Plan for 2019-20 which reflects the development of our Integrated Care System, partnership working and includes our Organisational and Local Place based Priorities, building upon the 2018-19 ICS Operational Plan. The coordinated operational system will assist in tackling health inequalities.

Tackling Slough's Health Inequalities and Wider Determinants of Health

Slough Borough Council introduced a report on health inequalities in Slough and how wider social factors affected health. The wider determinants of health were a key theme at the partnership conference on 4 October and the Board hoped it would be a focus of the Frimley Health and Care Integrated Care System (ICS).

The Board welcomed the presentation and agreed that addressing issues relating to the wider determinants of health was central to the work of health and wellbeing boards. The issue was health inequalities and the wider determinants of health were also the focus of the 2018 Partnership Conference and the Away Day in January 2019.

Leisure Strategy

In September, the Board received an update on the 2014 Leisure Strategy. This was a five year strategy aimed at improving the health of the people of Slough by providing them with a wider range of physical and social activities. The Board was pleased to note that the four key priorities of the strategy had been delivered.

- A new core leisure offer by investing in new and refurbished facilities: £62m had been invested in Arbour Park, the Ice Arena, Salt Hill Activity Centre and Langley Leisure Centre refurbishments and the new leisure centre on Farnham Road. The capital programme had been delivered on time and budget.

- A network of free and accessible facilities in neighbourhood parks and open spaces: 18 new green gyms and trim trails in local parks, six new and refurbished multi-use games areas, a parkour park and cricket facilities had been provided.
- A comprehensive programme of accessible opportunities for residents to participate in regular physical activity: The 'Get Active' programme offered over 80 sport and physical activity sessions weekly had been delivered. The evidence showed this programme was particularly effective in engaging females, children and people aged between 25- 44 years old.
- Procure a new leisure operator to manage the new core leisure facilities: Everyone Active had been contracted to manage and operate Slough Wellbeing Board - 26.09.18 four of the new Council leisure facilities with an estimated saving to the Council of over £15m in the next ten years. The provider indicated that there had been circa 60,000 additional visits to Montem Leisure Centre compared to 2017/18.

In 2019-20 the Board will be asked to contribute to the development of the new Leisure Strategy for the next five years.

First Annual Report on Immunisation and Screening in Slough

In March 2019, the board received the Annual Report on Immunisation and Screening in Slough. Historically, Slough has had some of the lowest uptake of screening and immunisation programmes in the South East of England, contributing to poor health in both adults and children and our health inequalities.

The aim of the annual report is to outline the picture of immunisations and screening in Slough, their current provision, the challenges and opportunities and future plans. The findings in the report will be used to assist the Wellbeing Board in 2019-20 in reducing health inequalities.

The report highlighted some recent successes that have benefitted the local population include programmes to increase uptake and improvements to data quality for closer monitoring of progress. A GP toolkit has been developed with tips and advice for primary care colleagues to improve immunisation uptake for their patients. The toolkit is implemented in many practices across Slough.

Data on immunisations delivered in primary care are now auto-extracted from the clinical record and entered electronically on the Child Health Information System which is not only more efficient but has also improved the accuracy of the data. Slough Borough Council, the school immunisation provider and NHS England have worked together to agree how they will address cultural and language barriers to further improve uptake in groups with lower historic vaccination rates.

The report is already proving to be a useful catalyst for bringing together key organisations and stakeholders who recognise the significant need identified within the Annual Report and to consider the most effective approach to action. The Report has provoked challenge at a system, place and locality level.

Priority 3 – Improving mental health and wellbeing

In 2018-19, the board placed considerable focus on mental health and wellbeing campaigns through social media campaigns and events.

#BeRealistic

The board's first social media campaign #BeRealistic focused on obesity. The aim of the campaign is to improve the health and wellbeing of Slough residents by encouraging small

positive changes in lifestyle and achieving and maintaining a healthy weight. The message was promoted by creating a webpage on the Slough website (www.slough.gov.uk/berealistic), social media campaigns via Twitter and Facebook and linking the campaign to all related events.

#ReachOut

The aim of this campaign is to improve the health and wellbeing of Slough residents by encouraging people to 'reach out' and seek help and support if they are feeling lonely or socially isolated; as well as offer advice to people wanting to help those who are lonely or isolated. Loneliness is a bigger problem than simply an emotional experience. It is seen by many as one of the largest health concerns we face and affects all local services.

The official #ReachOut launch took place on 1 August 2018 at the Salt Hill Park Playday. The event was an ideal opportunity to incorporate the ideas of reducing social isolation and loneliness in the borough with a social event for the whole family.

It was very well attended, with numerous stallholders from the voluntary and statutory sector including Thames Valley Police, Royal Berkshire Fire and Rescue Service, The Curve, Healthwatch Slough and groups including Aik Saath and Home-Start Slough, who have received Red Cross funding to reduce loneliness amongst new mothers.

#NotAlone

Building on the #ReachOut campaign the #NotAlone campaign was launched on Mental Health Day October 2018 to remind the community they are 'not alone' and they can seek support and help if they are experiencing mental health issues. The campaign signposts people to organisations and charities that can offer assistance or advice. Or if someone thinks they know someone who needs assistance, they can use this information to pass on.

A number of events have been held in Slough, bringing people together with diverse backgrounds to share their experience and find common ground. The events have been well attended and SBC has had direct face to face contact with around 640 people from different groups across the community. A number of useful resources have been added to the website and a Twitter campaign has been running along side the #NotAlone campaign.

Priority 4 – Housing

The Board received information about the work of the newly established Homelessness and Rough Sleeping Task and Finish Group.

The Board also considered a report about the current homelessness and rough sleeping situation in the borough. The report included the draft 'Single homeless and rough sleeping reduction plan' which was part of the Homelessness Prevention Action Plan 2018-2023.

The Wellbeing Board set up a Task and Finish Group to oversee Slough's approach to rough sleepers and to ensure that the partnership is fully engaging sufficiently to support the work which the Council and the voluntary sector are doing.

In November 2018, the Board received a report that provided an update on the following issues:

- Recent activity to tackle rough sleeping across Slough
- The strategy that is being developed to help prevent people from becoming homeless in the first place;
- Information on the 2018 Winter offer for rough sleepers
- Other work underlay that is connected to rough sleeping.

Statutory Responsibilities

Joint Strategic Needs Assessment (JSNA)

The Board has a statutory responsibility to undertake a Joint Strategic Needs Assessment (JSNA) for the town. The JSNA is an assessment of the current and future health and social care needs of Slough's population and the factors affecting their health, wellbeing, and social care needs. It brings together information from different sources and partners to create a shared evidence base, which supports service planning, decision-making, and delivery.

The JSNA presents key headlines from the most recent analysis of the data and includes population change, population groups, wider determinants of health (employment, housing, education, environment), health conditions and causes of death, lifestyles and service use. Supporting this information are ward profiles and links to Slough's Clinical Commissioning Groups profiles for those who require more detail.

A summary document is also produced each year drawing attention to key facts and figures, and highlighting priority issues for Slough. The JSNA is a continuous process and is updated as additional information becomes available, to support evidence-based commissioning and highlight gaps and areas for future work. A refresh of the JSNA is currently underway and will be published later this year.

Joint Wellbeing Strategy

The 2016-20 Strategy was developed following a review of the 2013-2016 Strategy and after a renewal of the borough's JSNA in 2016. It is being used to prioritise and underpin the work of the Board and its four priorities for the town are:

1. Protecting vulnerable children
2. Increasing life expectancy by focusing on inequalities
3. Improving mental health and wellbeing
4. Housing

Pharmaceutical Needs Assessment (PNA)

The Board has a statutory responsibility to undertake a Pharmaceutical Needs Assessment (PNA) every three years. The PNA aims to review the current pharmaceutical services for Slough and identify any gaps in provision through assessment, consultation and analysis of current and future local need.

Integration / Partnership Working

Throughout 2018/19 the Board has continued to oversee the development and delivery of a number of ambitious plans for local health and social care integration which underpin the town's health and wellbeing ambitions for the next five years.

These plans have provided the Board with a unique opportunity to drive forward its health and social care integration aspirations.

Frimley Health and Care Sustainability and Transformation Partnership

During the year, the board received updates from the Frimley Health and Care Integrated Care System and its progress in developing a single system Operating Plan for 2019/20.

The Board discussed various matters relating to the progress of the ICS including the priority given to prevention in the draft Operational Plan, the role of the Alliance Board and the engagement of local authority partners in the ICS. While it was recognised that good progress had been made in a number of areas, more work was needed to ensure that funding followed the agreed priorities such as prevention and tackling health inequalities.

Better Care Fund

In July 2018 the Board received and considered the summary of the Better Care Fund programme activity and outturn position for 2017-18.

The Better Care Fund programme is developed and managed between the local authority and CCG together with other delivery partners aims to improve, both directly and indirectly, the wellbeing outcomes for the people of Slough in the areas of:

- Increasing life expectancy by focussing on inequalities and
- Improving mental health and wellbeing.

Overall the activities within the BCF programme have continued to support and invest in areas of integrated care between NHS and adult social care services in Slough where they deliver better outcomes for residents and demonstrate effective use of funding by keeping people well and in the community, avoiding non-elective admissions to hospital where possible and supporting people home quickly if they go to hospital.

Safeguarding

The Board reviewed the Slough Adult Safeguarding Board and Slough Local Safeguarding Children's Board annual reports for 2017-18.

The Board discussed the proposed multi-agency safeguarding partnership arrangements in Slough which would further strengthen the links between the two bodies as it was recognised that there was significant commonality of membership, processes and core safeguarding issues. While the two boards would remain separate as statutory boards, it was proposed that their meetings would be coordinated, there would be a single safeguarding business plan and shared sub-groups. The Board was very supportive of the principle of improving the joint working between the two boards.

Conclusion

This annual report summarises the work of the board to improve health and wellbeing outcomes for people living in Slough throughout 2018/19. The approach is one founded on strong partnership working and an understanding that the challenges facing health and social care are too great for any single organisation to tackle alone.

Members of the board are committed to working together to ensure Slough has the right strategic plans and partnership arrangements to face these challenges.

During the course of 2019-20 the board will continue to review and strengthen its partnership structures and governance arrangements to build on the work that has been done to date to improve the health and wellbeing of local people.

The board will use the findings of this Annual Report to review progress against the priorities in the Wellbeing Strategy and check that these remain the right areas of focus for the year ahead. It will refresh these priorities and the Strategy where appropriate if the data and local context suggest that this is necessary.

The Slough Wellbeing Board will also consult on any changes that are required and will invite input from partners and stakeholders.

Appendix 1 – Statutory Responsibilities

The Wellbeing Board has the following statutory responsibilities (as set out in the Health and Social Care Act 2012):

- To prepare and publish a Joint Strategic Needs Assessment (JSNA) of the health needs of the people of Slough.
- To prepare and publish a Joint Health and Wellbeing Strategy (JHWS) for Slough.
- To give its opinion to the Slough Clinical Commissioning Group (the CCG) as to whether their Commissioning Plans adequately reflect the current JSNA and JHWS.
- To comment on sections of the CCG's Annual Report which describe the extent of the CCG's contribution to the delivery of the JHWS.
- To give its opinion, when requested by the NHS Commissioning Board, on the CCG's level of engagement with the Board, and on the JSNA and the JHWS.
- To encourage integrated partnership working between organisations that plan and deliver health and/or social care services for local people in the area.
- To work with partners to identify opportunities for future joint commissioning.
- To lead on the signing off of the Better Care Fund Plan (BCF).
- To publish and maintain a Pharmaceutical Needs Assessment (PNA).
- To give its opinion to the council on whether it is discharging its duty to have regard to any JSNA and JHWS prepared in the exercise of its functions.
- To ensure that strategic issues arising from Slough's Adult Safeguarding Board and Local Safeguarding Children's Board inform the work of the Board.
- To receive the annual reports from the Slough's Adult Safeguarding Board and Local Safeguarding Children's Board and ensure that partners respond to issues pertinent to the Board.
- To exercise any council function which the council delegates to it.

Appendix 2 – Members of Slough Wellbeing Board 2018/19

- Councillor Natasa Pantelic (Chair) SBC Lead Member for Health and Social Care
- Dr Jim O'Donnell (Vice-Chair) East Berkshire Clinical Commissioning Group, Slough Locality
- Cate Duffy, Director of Children, Learning and Skills, SBC
- Superintendent Sarah Grahame, Thames Valley Police
- Lisa Humphreys, Slough Children's Services Trust
- Ramesh Kukar, Slough Community and Voluntary Sector
- Tessa Lindfield, Director of Public Health
- Councillor Mohammed Nazir, SBC Lead Member for Corporate Finance & Housing
- Lloyd Palmer, Royal Berkshire Fire and Rescue Service
- Colin Pill, Slough Healthwatch
- David Radbourne, NHS England
- Raakhi Sharma, Slough Youth Parliament
- Alan Sinclair, Director of Adults & Communities, SBC
- Josie Wragg, Chief Executive, Slough Borough Council

WELLBEING BOARD WORK PROGRAMME 2018/19**9 May 2018**Items for Action/Discussion

- Feedback on the #BeRealistic campaign
- Draft SWB Annual Report for 2017/18

Themed Discussion

- Interim Director of Public Health's Annual Report 2017/18 (Draft): The natural environment

18 July 2018Items for Action/Discussion

- Frimley Health and Care Integrated Care System
- #BeRealistic Campaign Update
- #Reach Out Campaign: Progress Report
- Refreshed Terms of Reference and Update on the Recruitment of Two Business Representatives
- Arrangements for the 2018 Partnership Conference

26 September 2018Items for Action/Discussion

- Integrated Care System Update
- Refresh of Local Transformation Plan of the Children and Young People Mental Health and Wellbeing (East Berkshire)
- Tackling Slough's Health Inequalities and Wider Determinants of Health
- Delivering the Next Phase of the Leisure Strategy

20 November 2018

Items for Action/Discussion

- Integrated Care Systems (ICS) Update and Findings of the 'Your views matter: the big conversation' survey
- Annual Reports of the Slough Adult Safeguarding Board and Slough Local Safeguarding Children Board
- Oral Health in Slough's Children
- Outcome of 2018 partnership conference

14 January 2019

Items for Action/Discussion

- Frimley Health and Care Integrated Care System: Draft Operational Plan 2019/20
- Slough Clinical Commissioning Group Annual Report 2019/20

Themed Discussion

- Mental Health: Review of Impact of the #NotAlone Campaign and Shape of the Next Stage of the Campaign

26 March 2019

Items for Action/Discussion

- Terms of Reference, Membership and Outcome of January Away Day
- Frimley Health and Care Integrated Care System Update
- Thames Valley Police – Drug Diversion Programme
- First Annual Report on Immunisation and Screening in Slough
- Director of Public Health's Annual Report 2018/19

Themed Discussion

- Wider Determinants of Health – Priorities for Slough